Case Studies: California Counties

San Francisco
- Urban?: Yes
- Working Group?: Yes
- External Data Partner?: Yes
- Probation Runs Pretrial?: No

Key Features
1. Quarterly Pretrial Stakeholder Working Group
   - Build mutual understanding and consistency on risk assessment
   - Regular review of judge concurrence rates
   - Resources to validate PSA
   - Update Decision Making Framework
   - Train new staff

2. Collaboration with the California Policy Lab
   - CPL: Independent academic agency
   - De-silos data across pretrial agencies
   - Builds dashboards to allow easy visualization, analysis and reporting
   - Helps SF be ready for SB-36

3. Nonprofit-run Pretrial Services
   - Wraparound case management
   - Holistic needs assessments
   - Peer-based services: Many staff have been through the system
   - Nimble enough to adapt to changing populations
   - Special grants (e.g., HIV, homeless populations) to increase effectiveness

Santa Clara
- Population: 1,838,000 (2017)
- Urban?: Yes
- Working Group?: Yes
- External Data Partner?: Yes
- Probation Runs Pretrial?: No

Key Features
1. Investment in Risk Assessment Validation
   - Shifting from VPRAI to PSA after careful analysis
   - Well-defined metrics and regular review
   - High judge concurrence rate with risk assessment recommendations

2. Bail Release Group
   - Dedicated to pretrial
   - Includes community partners in domestic violence, immigrant rights, racial equity & tech advocacy

3. POPS
   - In-house pretrial data management system
   - Built and maintained by county IT department
   - Dashboards with key daily performance metrics
   - Ability to validate risk assessment and analyze overall outcomes
   - Built with non-open source software

Del Norte
- Urban?: No
- Working Group?: Yes
- External Data Partner?: No
- Probation Runs Pretrial?: Yes

Key Features
1. Small and Scrappy Organization
   - One pretrial coordinator handles everything, including pretrial case management, risk assessment, data management and analysis, court advocacy, and reminders
   - Most processes are done manually or with spreadsheets
   - Time consuming to run rap sheets, interview clients, manage data and records, etc.

2. Lack of Funds for Case Management System
   - Trial run with Probation Dept’s case management and data system
   - Vendor wanted to sell the entire system when only certain functions were needed
   - Requested fixes were never made
   - Assessment process way too slow - can’t keep up with jail population

3. Underresourced Pretrial and Jail Overcrowding
   - Small counties cannot afford costly case management systems and technical staffing
   - Pretrial risk assessment is cut out of the equation when it doesn’t have enough resources to operate
   - Del Norte jail forced to make release determinations without risk assessment